

Source Notes

This section lists sources by page number. Where material appears in a paragraph, both the page number and paragraph number are listed. Quotations are identified by the quoted person's name. Boldface indicates titles of examples.

PART I—THE LEADER, LEADERSHIP, AND THE HUMAN DIMENSION

Chapter 1—The Army Leadership Framework

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Chapter 2—The Leader and Leadership: What a Leader Must Be, Know, and Do

- 2-1 *Oath of Enlistment: AR 601-280* (29 Sep 1995), 72; 10 USC 502.
- 2-1 *Oath of Office: DA Form 71*, December 1988; Standard Form 61, June 1986; 5 USC 3331. The oath administered to DA civilians omits the words "having been appointed a [rank] in the United States Army."
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- 2-3 S. L. A. Marshall, *Men Against Fire: The Problem of Battle Command in Future War* (Peter Smith: Gloucester, Mass., 1978), 200 (hereafter cited as S. L. A. Marshall).
- 2-4 John A. Wickham Jr.: *Collected Works of the Thirtieth Chief of Staff, United States Army* (Washington, D.C.: Department of the Army, 1988), 191 (hereafter cited as Wickham).
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- 2-5 John M. Schofield: in *Manual for Noncommissioned Officers and Privates of Infantry of the Army of the United States* (West Point, N.Y.: US Military Academy Library Special Collections, 1917), 12.
- 2-6 Omar N. Bradley: in *Military Review* 28, no. 2 (May 1948): 62.
- 2-6 **GA Marshall Continues to Serve**: David McCullough, *Truman* (New York: Simon & Schuster, 1992), 475, 532-35.

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- 2-18 **BG Thomas Jackson at First Bull Run:** quotations from William C. Davis, *Battle at Bull Run: A History of the First Major Campaign of the Civil War* (Baton Rouge: Louisiana State University Press, 1977), 196-97.
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- 3-4 **The 96th Division on Leyte:** Richard Gerhardt, interview by Ed Ruggero, 1998.

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- 3-6 **Task Force Ranger in Somalia:** Bowden, Chapter 1 (November 16, 1997) [<http://phillynews.com/packages/somalia/nov16/default16.asp>].
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- 5-11 William G. Bainbridge, “Quality, Training and Motivation,” *ARMY Magazine*, (October 1976): 28.
- 5-13 John D. Woodyard, “Are You a Whetstone?” *NCO Journal* (Summer 1993): 18.
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- 5-19 **Trust Earned:** Henry Berry, *Make the Kaiser Dance: Living Memories of the Doughboy* (New York: Arbor House, 1978), 416–419.
- 5-22 **Replacements in the ETO:** Ambrose, *Citizen Soldiers*, 276; “We discovered...” George Wilson, *If You Survive* (New York: Ivy Books, 1987), 214; “We were just numbers...”: Leinbaugh & Campbell, 91.
- 5-24 **SGT York:** David D. Lee, *Sergeant York: An American Hero* (Lexington: University Press of Kentucky, 1985), 33-38.
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PART III—ORGANIZATIONAL AND STRATEGIC LEADERSHIP

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